

Board of Management

Monday 23 March 2026 at 4.00pm

Ardgowan 1 & 2, Finnart Campus, Greenock

Agenda

No.	Item	Committee Discussion	Public/ Restricted	Decision	Paper / Verbal	Lead	Page no.
Board Administration							
1	Welcome & Apologies					Chair	
2	Declaration of Interest					Chair	
3	.1 Minute of Meeting held on 15 December 25 .2 Note from Strategy Day held on 26 January 26 .3 Actions from the Minutes & Matters Arising		Public Restricted Public	Approve Review Review	Papers	Chair	1 8 22
Standing Items for Discussion							
4	Student Association Report (SEQEC)	SEQEC	Public	Review	Paper	FQ	23
5	Principal / Chief Executive's Report	-	Restricted	Review	Paper	AC	26
6	Chair's Report	-	Public	Review	Paper	WH	33
7	College Transformation Programme (SOFT)	All	Restricted	Review	Paper	JRaf	35
8	Performance & Key Performance Indicator (KPI) Reporting	All	Restricted	Review	Paper	NC / ARP	40
Enhancing Learner Experience							
9	Infrastructure - Estates & Projects	CDC	Restricted		Paper	MD	51
10	QAA Strategic Impact Analysis	SEQEC	Restricted	Review	Paper	AC	64
Policies							
11	.1 Records Management .2 Data Protection .3 Business Continuity Policy and Plan	CDC / ARC	Public Once approved	Approve	Papers	JRaf JRaf MD	85 99 114
Finance & Risk							
12	Draft Budget Setting 2026/2027	CDC	Restricted	Review	Paper	MD	152
13	Management Accounts to 31/01/26 & Financial Outturn	CDC	Restricted	Review	Paper	MD	158
14	Strategic Risk Register	All	Restricted	Endorse	Paper	NC/ ARP	173
Governance							
15	Governance Update (incl Proposal for Internal Effectiveness Review)	-	Public	Ratify	Paper	SMc	178
16	Committee Chair Updates: .1 Student Experience & Quality Enhancement – 25 Feb 26 .2 Corporate Development – 3 March 26 .3 Audit & Risk – 11 March 26	-	Public	Note	Paper Paper P to fol	GH DM RL	186 189 -
17	Schedule of Business		Public	Note	Paper	SM	191
18	Any Other Business						

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19	Date of Next Meeting: Monday 1 June 2026 – pm - Board Development Session, Cunard Suite, Clydebank Campus Monday 22 June 2026 – 4pm Meeting, Greenock Finnart Campus		
	Items For Information The Following Papers are uploaded to Board Teams Library		
20	.1 Strategic Plan 2026-2030 .2 Learning, Teaching & Student Experience .3 Infrastructure .4 People .5 Employer Engagement	All SEQEC CDC CDC SEQE/CDC	Board Teams Library
21	Internal Audit Reports: .1 Staff Recruitment & Retention .2 Procurement & Contract Management .3 Financial Controls .4 Information Security & IT Cyber Risk .5 Business Continuity (Greenock Finnart)	ARC / CDC	Board Teams Library
22	Committee Draft minutes . 1 SEQEC – 25 Feb 26 .2 Corporate Development – 3 Mar 26 .3 Audit & Risk – 11 Mar 26		Board Teams Channel
23	Student Satisfaction & Engagement Survey	SEQEC	Board Teams Channel