

**Corporate Development Committee**  
**Tuesday 3 March 2026 at 4.00pm by Teams**

**Agenda**

No.	Item	Public / Restricted	Decision	Paper / Verbal	Lead	Page no.
<b>General Business</b>						
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 26 Nov 2025 .2 Minute of Joint Meeting with ARC held on 2 Dec 2025 .3 Actions from the Minute & Matters Arising	Public Public	Approve	Papers	Chair	1 11 19
<b>Main Items for Discussion and /or Approval</b>						
<b>Finance / Estates</b>						
4	Management Accounts and Finance Update to 31 January 2026	Restricted	Approve Review	Paper	MD	21
5	Estates and Projects	Restricted	Approve Review	Paper	MD	36
6	Budget Setting 2026/2027	Restricted	Note	Paper	MD	52
<b>Performance &amp; Risk</b>						
7	Performance Report / KPIs	Restricted	Discuss	Paper	NC	58
8	Strategic Risk Register	Restricted	Discuss	Paper	NC	64
<b>Strategy &amp; Policies</b>						
9	Shaping Our Future Together Update	Restricted	Review	Paper	JRaf	69
10	Annual Carbon Emissions Return	Public	Review	Paper	NC	74
11	Policies: (Approved at ARC/Board) .1 Records Management (March 26) .2 Data Protection (March 26) .3 Business Continuity Policy .4 Business Continuity Plan	Public once approved	Review	Papers	JRaf JRaf NC NC	84 85 98 113 128
<b>Operational &amp; Delivery Updates</b>						
12	<b>Communications &amp; Marketing</b>	Restricted	Review	Paper	NT	149
13	<b>IT / Digital</b>	Restricted	Review	Paper	BS	155
14	<b>Sustainability</b>	Public	Review	Paper	NC	158
15	<b>People &amp; OD</b>	Restricted	Review	Paper	JR	166
<b>Items For Information</b>						
<b>Following papers will be uploaded to Teams for Members to Review</b>						
16	Strategies (Final Versions) .1 Infrastructure .2 People .3 Employer Engagement					<a href="#">Teams Board Library</a>
17	Internal Audit Reports: (ARC)					

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	.1 Staff Recruitment & Retention .2 Procurement & Contract Management .3 Financial Controls .4 Information Security & IT Cyber Risk .5 Business Continuity Planning (Finnart Campus)	<a href="#">Teams Board Library</a>				
18	Schedule of Business	Public	Info	Paper	SM	175
19	Any Other Business					
20	Dates of Next Meeting: <b>Tuesday 9 June 2026, 4pm via Teams</b>					