

**Agenda**

No.	Item	Public / Restricted	Decision		Lead	Page no.
<b>General Business</b>						
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 9 Sept 25 .2 Minute of joint meeting of ARC/CDC held on 2 Dec 25 .3 Actions from Minutes & Matters Arising	Public	Approve	Papers	Chair	1 9 17
<b>Main Items for Discussion and /or Approval</b>						
4	Performance & KPI Reporting (CDC)	Restricted	Review	Paper	NC	19
5	Policies: (CDC) .1 Records Management .2 Data Protection .3 Business Continuity Policy .4 Business Continuity Plan	Public	Approve	Papers	JRaf JRaf MD MD	25 26 39 54 70
6	Process for the Annual Review of the Committee and Internal Auditors	Public	Approve	Paper	SM	91
7	Budget / Funding	Restricted	Review	Present	NC/ MD	-
8	Greenock Finnart Campus Temporary Closure	Restricted	Review	Paper	NC	104
9	Audit Needs Assessment / Assurance Map	Restricted	Review	Paper	NC/ MD	109
10	Strategic Risk Register (All)	Restricted	Review	Paper	NC/ MD	133
11	Shaping Our Future Together (SOFT) Update	Restricted	Review	Paper	JRaf	138
12	Evaluation of External Auditors	Restricted	Note	Paper	NC	144
<b>External Audit</b>						



**Audit & Risk Committee**  
**Wednesday 11 March 2026 at 4.00pm by Teams**

<b>Internal Audit</b>						
13	Internal Audit Reports	Restricted	Review	Papers	SP	147
	.1 Staff Recruitment & Retention					150
	.2 Procurement & Contract Management					178
	.3 Financial Controls					202
	.4 Information Security & IT Cyber Risk					221
	.5 Business Continuity (Finnart Campus)					246
14	Rolling Audit Action Plan	Restricted	Review	Paper	SM	264
<b>Items For Information</b>						
15	Schedule of Business	Public	Note	Paper	SM	277
16	Any Other Business					
17	Date of Next Meeting: 28 May 2026, 4pm by Teams					