

Agenda

No.	Item	Public / Restricted	Decision	Paper / Verbal	Lead	Page no.
General Business						
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 22 Sept 2025 .2 Actions from the Minute & Matters Arising	Public Public	Approve	Papers	Chair	1 9
Organisational Updates						
4	Performance Report (KPIs)	Restricted	Discuss	Paper	NC	10
5	Shaping Our Future Together Update (ARC)	Restricted	Review	Paper	JR	17
6	Strategic Risk Register (All)	Restricted	Agree	Paper	NC/MD	23
Strategies						
7	.1 Strategic Plan 2026-2030 (All) .2 Infrastructure Strategy .3 Employer Engagement Strategy (SEQEC) .4 People Strategy	Public when approved	Recommend to Board	Papers	AC NC JMcA JR	28 37 48 54
Policies						
8	.1 Health & Safety(ARC)	Public when approved	Recommend to Board	Paper	JR	60
9	Finance & Estates					
	.1 Finance Out-turn and Mgt Accounts to 31 October 2025	Restricted	Review & Approve	Paper	MD	84
	.2 Capitalisation of Capital Expenditure	Restricted	Approve	Paper	MD	99
	.3 Estates and Projects: Capital Priority Planning Paper	Restricted	Review	Paper	MD	103
	.4 Sustainability Update	Public	Review	Paper	NC	108
	.5 Procurement: Annual Report Audit Update	Public	Approve Note	Verbal	MD MD	116
10	Communications & Marketing Update	Restricted	Review	Paper	NT	136
11	IT / Digital Update	Restricted	Review	Paper	BS	143
12	People	Restricted	Review	Paper	JR	148
Items For Information						
13	CIVICA Update	Restricted	Note	Paper	NC	155
14	Schedule of Business	Public	Note	Paper	SM	158
15	Any Other Business					
16	Date of Next Meeting: Joint CDC/ARC Meeting: Wed 2 December 2025, 4pm Teams CDC – 3 March 2026, 4pm Teams					



Corporate Development Committee

Wednesday 26 November 2025 at 4.00pm by Teams