

No.	Item	Public / Restricted	Decision	Paper / Verbal	Lead	Page no.
General Business						
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 19 Nov 2024 .2 Minute of Joint Meeting with ARC held on 19 Nov 2024 .3 Actions from the Minute & Matters Arising	Public Public	Approve	Papers	Chair	1 7 16
Main Items for Discussion and /or Approval						
	Finance / Student Funding					
4	Management Accts and Finance Update to 31 January 2025	Restricted	Approve Note	Paper	NC	18
5	Budget Setting 25/26	Restricted	Note	Paper	NC	44
	Performance & Risk					
6	Performance Report / KPIs	Restricted	Discuss & Agree	Verbal	DL	-
7	Strategic Risk Register	Restricted	Discuss & Agree	Paper	NC	52
8	Estates and Projects	Restricted	Discuss & Agree	Paper	NC	57
	Strategy & Policies					
9	Shaping Our Future Together Update	Restricted	Note	Verbal	DL	-
10	Annual Carbon Emissions Return	Public	Note	Paper	NC	65
	Operational & Delivery Updates					
11	Sustainability Update	Public	Note	Paper	NC	79
12	People & OD Update Report	Restricted	Note	Paper	JR	89
13	Communications & Marketing Update	Restricted	Note	Paper	NT	94
14	IT / Digital Update	Restricted	Note	Paper	BS	101
Items For Information						

Corporate Development Committee
Tuesday 4 March 2025 at 4.00pm by Teams

15	Internal Audit Reports: CIVICA Governance* Financial Systems Succession Planning* (*following Audit & Risk Meeting)	Public	Info	Paper	SM	Teams
16	Schedule of Business	Public	Info	Paper	SM	111
17	Any Other Business					
18	Dates of Next Meeting: Tuesday 10 June 2025, 4pm via Teams					