

## Audit & Risk Committee

**Wednesday 12 March 2025 at 4.00pm by Teams**

### Agenda

No.	Item	Public / Restricted	Decision		Lead	Page no.
	<b>Private Committee Items</b>					
1	Internal Audit Tender Process	Restricted	Approve	Paper	NC	1
2	Evaluation of External Auditors	Restricted	Note	Paper	NC	4
	<b>Auditors invited to join from 4.15pm</b>					
3.	Welcome & Apologies				Chair	
4.	Declaration of Interest				Chair	
5	.1 Minute of Meeting held on 11 Sept 24 .2 Minute of Joint Meeting with CDC held on 19 Nov 2024 .3 Actions from Minutes & Matters Arising	Public	Approve	Papers	Chair	7 15 23
	<b>Main Items for Discussion and /or Approval</b>					
6	Introduction and Presentation by <b>Procurement Team</b>					
7	Budget Setting 2025/2026 (CDC)	Restricted	Note	Paper	NC	26
8	Process for the Annual Review of the Committee and the Internal Auditors	Public	Approve	Paper	SM	34
9	Strategic Risk Register	Restricted	Discuss & Agree	Paper	NC	48
10	Audit Needs Assessment / Assurance Map	Restricted	Note	Paper	NC	52
11	KPI & Performance Reporting	Restricted	Discuss & Agree	Verbal	DL	-
	<b>Internal Audit</b>					
12	CIVICA Governance IA Report	Restricted	Review	Paper	SP	72
13	Succession Planning IA Report	Restricted	Review	Paper	SP	92
14	Rolling Audit Action Plan	Restricted	Review	Paper	SM	118
	<b>For Noting</b>					
15	National Fraud Initiative	Public	Note	Paper	NC	135
16	IT Re-Shaping / Information Security Officer	Restricted	Note	Paper	BS	141
	<b>Items For Information</b>					
17	Schedule of Business	Public	For Info	Paper	SM	145
18	Any Other Business					
19	Date of Next Meeting: ARC – 28 May 2025, 4pm by Teams					