

CONTENTS

FROM THE CHAIR

FROM THE PRINCIPAL

WEST STUDENTS

WEST PEOPLE

DEVELOPING THE WEST'S YOUNG WORKFORCE

WEST COMMUNITIES

BUSINESS WEST

INNOVATING WEST

CONNECTING WEST

WEST INTERNATIONAL





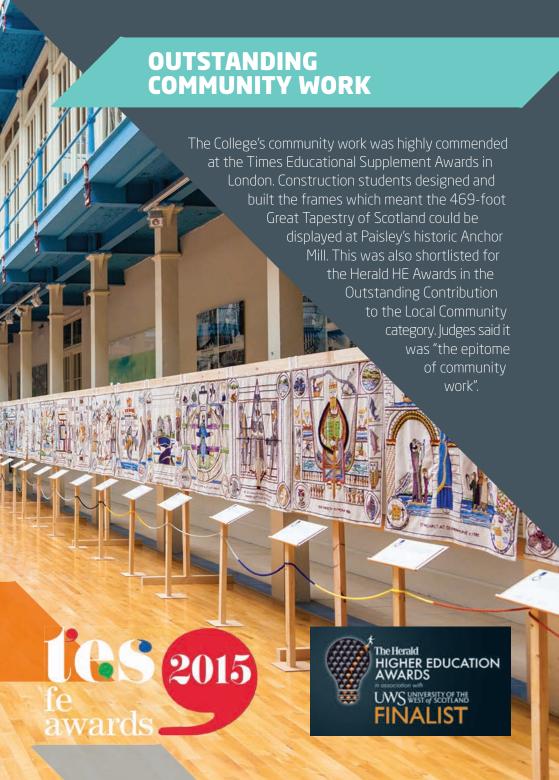
OUTSTANDING ACHIEVEMENT

West College Scotland won the 2015 Outstanding Achievement Award at the inaugural Herald Look awards in Glasgow which celebrates the very best of the Scottish hair, beauty and make-up industry.

College students and staff, supported by business partners, ran the Salon at the Athletes' Village at last year's Commonwealth Games in Glasgow, offering treatments to hundreds of sportsmen and women from around the world.

The Look

The Herald







FROM THE PRINCIPAL

Exciting, challenging and rewarding is how I would describe the second year in the life of West College Scotland.

Exciting because of the pace of change in the sector, the opportunities that merger has opened up and the progress we have made in creating a modern, cross-campus curriculum.

Challenging because of the continued pressure on our funding and the regulatory environment in which we operate.

And rewarding because of the positive report the College received from Education Scotland, the continuing development of our reputation and the sense that merger is clearly benefiting students.

I believe that West College Scotland is now uniquely placed to shape the educational landscape of the West of Scotland.

Merger is behind us. Our effort is now entirely directed to developing the College as a large-scale regional organisation, offering training and vocational education in innovative ways, meeting the "Developing the Young Workforce" agenda and playing a leadership role across the region.

An important part of this work has been the development of our Strategic Priorities which will direct and inform our activities, helping us to fulfil our vision to become a vibrant and dynamic college, in the vanguard of innovation and change.

I hope this report gives you a sense of the progress we have already made in achieving that vision.

A burberford

Audrey Cumberford

Principal & Chief Executive



WEST STUDENTS

West College Scotland strives to provide the highest quality education and training to students, and does so in ways that are both inspirational and innovative. Through excellent teaching and tailored support, WCS aims to maximise opportunities for students to progress to employment, self-employment or further study.

WCS IS the second-largest college in Scotland, with more than 30,000 students. Students study full-time, part-time and online, 59% are female and a third of learning is delivered to over 25-year-olds.

Approximately two thirds of students learn on a full-time basis and more than 3,000 are studying for recognised Higher Education qualifications. Last year, about 300 progressed from HNC or HND studies to university. Many moved straight to second or third year degree courses as a result of articulation agreements between WCS and a number of universities.

Students already enjoy the benefits of merger through greater consistency of teaching and support services, and from the development of a harmonised, regional curriculum.

The student body is vibrant and engaged, participating in exhibitions, competitions and shows, and contributing to charities and community outreach initiatives.

3,000









WEST PEOPLE

West College Scotland wants to have an engaged, flexible and modern workforce which is proud to work for the College. The College is proud of the achievements of teaching and support staff and is committed to their professional development, so that they can continue to achieve successful outcomes for themselves, students and the College itself.

1,200 full-time and part-time staff work at the College, just over half of whom are teaching professionals. Alongside them, the College employs a range of other professionals, including accountants, marketing executives, business specialists, caterers, student support staff and outreach workers.

Almost all staff live in west central Scotland and 60% are resident in Renfrewshire, West Dunbartonshire and Invercive. 61% of College staff are female.

College staff have used the opportunities presented by merger to innovate, share knowledge and spread good practice across the campuses for the benefit of colleagues and students. This has been done partly through staff development days and also through the College's commitment to continuing professional development. Staff completed 900 CPD courses in 2014-15, not including mandatory courses.

Many staff members are active fundraisers for a range of community charities and in June organised an abseil in Greenock, collecting £6,500 to support a local child diagnosed with Muscular Dystrophy.

In August 2015, all cleaning and catering services were brought in-house. This gave 40 workers the opportunity to transfer their employment to West College Scotland.

The College hopes this sends out a clear message

about the type of college it wants to be.











DEVELOPING THE WEST'S YOUNG WORKFORCE

West College Scotland is committed to ensuring that students leave College equipped with the training, qualifications and essential skills they need for employment and life.

The curriculum and student services are responsive to the demands of employers. Engaging with business helps the College understand what they need to compete locally, nationally and internationally.

WCS wants its business partners to help shape the curriculum, ensuring that it remains relevant to the needs of a modern economy. In return, the College encourages businesses to provide students with immersive experiences in real working environments - one of the key recommendations of the Report of the Commission on Developing the Young Workforce (DYW).

The College believes it is uniquely placed to assume a strategic role in matching the training and work experience demands of schools and local authorities with the needs of businesses. Most employers do not define themselves by local authority boundary and many consider the educational landscape to be "cluttered".

3,000 PUPILS RECEIVED VOCATIONAL EDUCATION FROM WCS

By acting as a link between schools and employers, WCS is convinced it can help "unclutter" the landscape.

The College is well placed to undertake this role: in 2014-15 it delivered education to more than 3,000 senior-phase pupils, in more than forty schools from local authorities across the region, including some of Scotland's best-performing state schools.

The College wants to lead a cultural shift, persuading *all* school pupils and their parents of the value of college qualifications, whether they are progressing to university, preparing for work or applying to college.

"West College Scotland have been very good at developing that range of courses that captures an opportunity for all young people, of whatever ability. It will also extend them as young people to make a really great contribution to the economy of Scotland."

John Docherty, Head Teacher, St Ninian's High School, East Renfrewshir







WEST COMMUNITIES

West College Scotland is committed to taking a leadership role in the West of Scotland and, together with partners and stakeholders, tackling the significant social and economic deprivation which still characterises many towns and communities across the region.

The communities of Inverclyde, Renfrewshire and West Dunbartonshire claim a rich industrial heritage. They have been shaped by shipbuilding, engineering and textiles, and the decline of these industries has brought challenges surrounding skills, employment and depopulation.

As a major employer, leader and influencer, WCS recognises an important part of its job is to help create the conditions that allow new industries to grow and prosper. Already, 45% of all learning delivered by the College is to students from the 20% most deprived areas of Scotland.

But the College's commitment extends beyond education alone and includes engagement in projects to revitalise town centres, to improve access to the jobs market and to encourage well-being. This is done using a range of strategies and activities: through the development of the College's Estates Strategy; through its membership

of Community Planning Partnerships; and through its support for local sports clubs, community projects and charities.

The College works across local authority boundaries and engages formally with seven authorities. While this can present challenges, it also offers WCS a unique perspective, one which allows the College to identify opportunities for collaboration and mutual support.

West College Scotland has a positive economic impact, supporting an estimated 130 jobs in the regional retail and service sectors. It also manages total funds worth £69m, including an annual turnover of £56m and the administration of £13m of student support funding.

45% OF ALL LEARNING IS DELIVERED TO STUDENTS FROM THE



IMPACT:

£56m

ANNUAL TURNOVER

PROVIDING

1%

OF TOTAL REGIONAL EMPLOYMENT*



ADDING TO THE REGION'S ANNUAL ECONOMIC OUTPUT*

SPENDING IN SALARIES EVERY YEAR

*Source: Ekos, Economic and Social Impact Assessment of West College Scotland 2014









BUSINESS WEST

The College recognises the importance of growing its income so that it can invest in its core business for the benefit of students, staff and local communities. WCS pro-actively looks for new partners and new areas of activity.

West College Scotland is an enterprising college. It has strong partnerships with more than 500 businesses across and beyond the West region, from SMEs to multi-national companies, from defence contractors to local authorities.

The College offers bespoke training, including Modern Apprenticeships (MA) in areas as diverse as Professional Cookery and Electrical Engineering. Last year, through a funded contract with Skills Development Scotland, WCS trained 350 MAs and delivered nearly 150 more for other organisations, including BAE, Inverclyde Council and a range of Sector Skills Councils. This activity was in addition to 300 stand-alone Scottish Vocational Oualifications.

A continuing success for the College is its relationship with EE. For the third consecutive year, WCS will run a Customer Service Programme with the telecoms multinational. Over the last 18 months, five groups of thirteen young people from Inverclyde have successfully completed this rolling programme at the company's Greenock call centre.

The College also provides commercial training and reskilling programmes, helping employers develop and upskill their existing workforce. The Business & Enterprise Directorate identifies and develops new commercial opportunities for the College and in 2014-15 income from such opportunities continued to grow, providing an important source of revenue to the College.











INNOVATING WEST

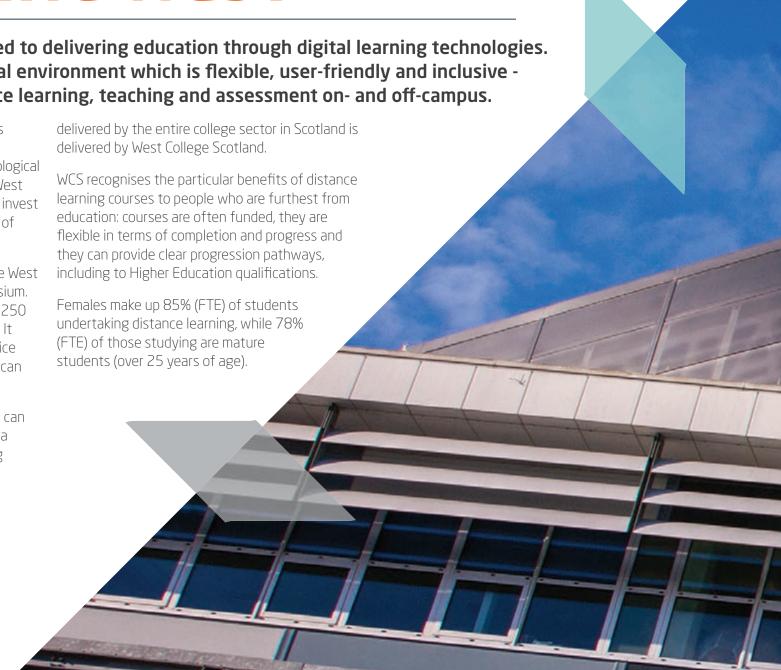
West College Scotland is committed to delivering education through digital learning technologies. The College wants to build a digital environment which is flexible, user-friendly and inclusive an environment which will enhance learning, teaching and assessment on- and off-campus.

The pace of change in the digital sphere presents opportunities and challenges to all educational institutions, testing their ability to harness technological advances for the benefit of students and staff. West College Scotland has responded by continuing to invest in its IT infrastructure: 2014-15 saw the roll-out of laptops to all teaching staff, for example.

In August 2015, the College organised WITS - the West College Scotland Information Technology Symposium. This workshop-based event attracted more than 250 staff, outside speakers and industry sponsorship. It allowed staff to share knowledge and best-practice and enthused them as to how new technologies can enhance and transform learning and teaching.

In the field of distance learning – where students can study from home or work - the College is already a leader and innovator: 43% of all distance learning











CONNECTING WEST

An important priority for West College Scotland is to grow its reputation. The College believes this is best done by promoting the quality of teaching and support services, and by highlighting successes and positive outcomes for students. The College also wants to be recognised as an innovator and leader across the West of Scotland and in Scottish education more widely.

WCS connects with important audiences through its media work, through sponsorship activities and by positively engaging with stakeholders. The College also wants to contribute to public policy thinking and to be well informed itself, making submissions to public consultations and parliamentary inquiries, whenever appropriate.

The second full year of merger has been marked by continued positive media coverage, particularly surrounding the report in May 2015 from Education Scotland inspectors.

New college

staff

College

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take a fornew col

up when Ciyu. Reid Kerr College in and James Watt College in

In June 2015, the College's work with schools was showcased on BBC Scotland's main TV news programme, Reporting Scotland, and the many achievements of students have featured in local and national newspapers.

Achievement also provided the theme for the main 2015 recruitment campaign, in which recent graduates described how qualifications gained at West College Scotland helped them into employment or self-employment. As well as using traditional advertising and marketing platforms, the College's marketing team also ran an innovative social media campaign, resulting in a year-on-year increase in applications.









Head of Construction, West College

BBC REPORTING SCOTLAND

YOUR FUTURE STARTS HERE FULL TIME COURSES NOW OPEN FIND A COURSE THAT SUITS YOU

WWW.WESTCOLLEGESCOTLAND.AC.UK

In January 2015 a new website was launched - www.westcollegescotland.ac.uk. Primarily designed to attract students to the College, its fresh, modern look and ability to scale for mobile and tablet usage has seen a significant increase in traffic.





The College actively
looks for opportunities to
have its voice heard.
In February, WCS was the only
Scottish college to submit a paper
to the Scottish Parliament's Education
and Culture Committee investigation into
the Educational Attainment Gap. In April,
Principal Audrey Cumberford was the only
College Principal invited to present at a Funding
Council event, which included the Cabinet Secretary,
Angela Constance. She received an overwhelmingly
positive response to her presentation on the changing nature
of the sector's work with schools. And in June, the Principal was
also invited to give evidence to the Public Audit Committee's
inquiry, Scotland's Colleges 2015.

BAFTA-WINNING JOURNALIST



WEST INTERNATIONAL

The College continues to grow its international reputation. In line with the Scottish Government's Economic Strategy, it co-operates with international partners to exchange knowledge and best practice and does so in a way that celebrates Scotland's educational strengths.

The international climate in recent years has presented challenges to all UK educational institutions. By careful targeting and working through existing contacts, West College Scotland continues to be active globally, thereby providing important commercial income, raising our profile abroad and helping meet the country's economic strategy.

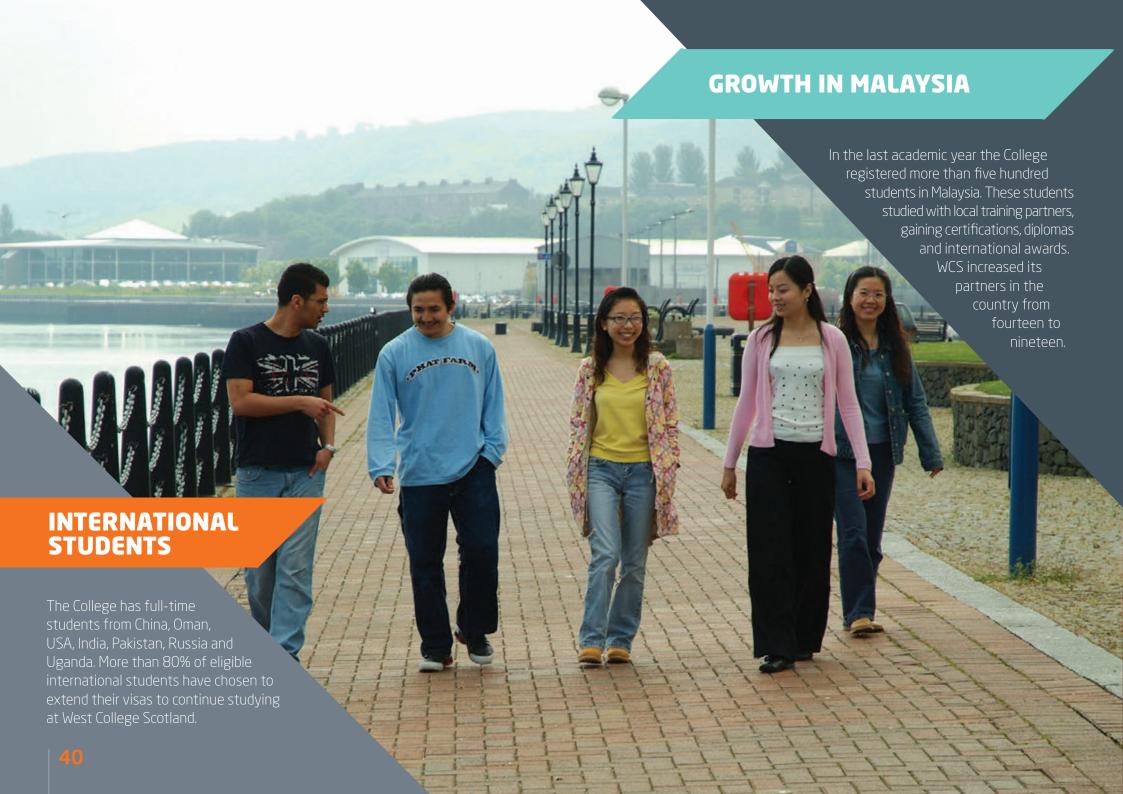
Activity is concentrated on the key markets of, Vietnam, Malaysia, China, India and the EU.

In Vietnam, WCS works with three colleges as well as the General Directorate of Vocational Training, the government agency tasked with developing capacity across the country. In May 2015, the College's Head of Social Sciences, Science and Sport attended an international conference in Hanoi, where she advised on best practice, quality and college management.

This visit was reciprocated when Vietnamese officials travelled to Scotland the following month. The College has also hosted visits from the Quality Council for India and the National Accreditation Board for Education and Training for India.









WEST COLLEGE SCOTLAND... AT A GLANCE

TEACHING 30,000 STUDENTS

SERVING A REGIONAL 12 1 10 PEOPLE

BASED IN

MAIN TOWNS - GREENOCK, PAISLEY AND CLYDEBANK

ANNUAL ES6M

ADMINISTERING **£13 m** OF STUDENT FUNDING

EMPLOYING 1,200 PEOPLE (800 FTES)

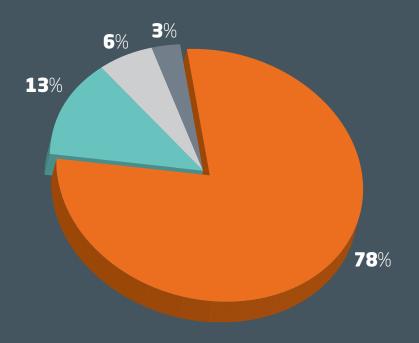
DELIVERING 500 MODERN APPRENTICESHIPS

PROVIDING 12,000 HOURS OF EDUCATION AND TRAINING TO

3,000 school pupils in 7 local authority areas

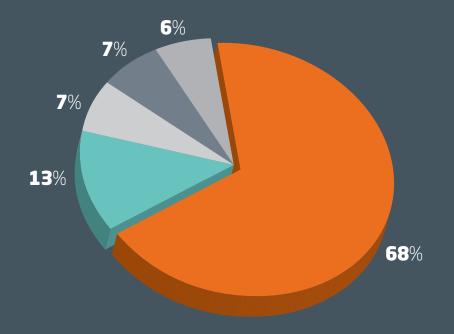
£56m ANNUAL TURNOVER

INCOME



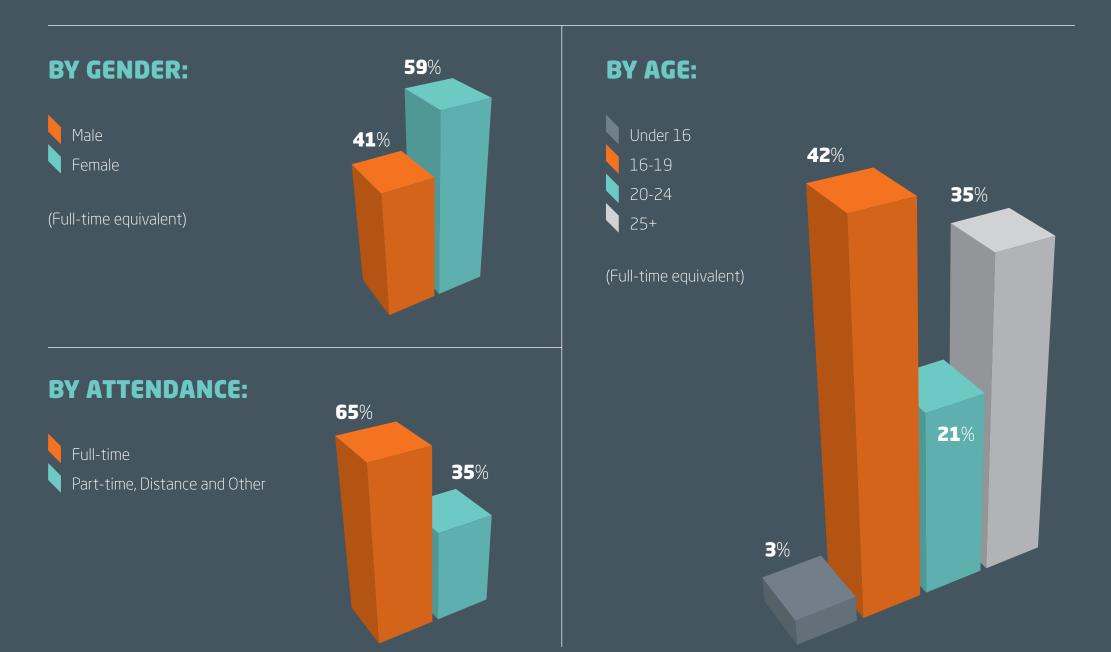


EXPENDITURE





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